



Unified Carrier Registration Plan

Board of Directors Meeting

December 3, 2025
10:00 AM – 1:00 PM MST

This meeting will take place at the Embassy Suites by Hilton Scottsdale Resort.
5001 North Scottsdale Road, Scottsdale, Arizona 85250

Virtual participation in the meeting will also be provided via Zoom Meeting and
Screenshare:

<https://kellen.zoom.us/meeting/register/AtXS42DlRJCgZdLzeP3LMg>

Toll-Free Dial-In Information:

+1 929 205 6099 or
+1 669 900 6833

Meeting ID: 981 6246 4632

**UNIFIED CARRIER REGISTRATION PLAN
BOARD OF DIRECTORS MEETING
December 3, 2025**

PROPOSED AGENDA

- I. Welcome and Call to Order** – UCR Board Chair
The UCR Board Chair will welcome attendees, call the meeting to order, call roll for the Board, confirm the presence of a quorum, and facilitate self-introductions.
- II. Verification of Publication of Meeting Notice** – UCR Executive Director
The UCR Executive Director will verify publication of the meeting notice on the UCR website and distribution to the UCR contact list via e-mail, followed by subsequent publication of the notice in the *Federal Register*.
- III. Review and Approval of Board Agenda** – UCR Board Chair
For Discussion and Possible Board Action
The proposed Agenda will be reviewed. The Board will consider action to adopt.
- Ground Rules
➤ Board actions taken only in designated areas on the agenda
- IV. Approval of Minutes of the October 30, 2025, UCR Board Meeting** – UCR Board Chair
For Discussion and Possible Board Action
Draft Minutes from the October 30, 2025, UCR Board meeting will be reviewed. The Board will consider action to approve.
- V. Report of FMCSA** – FMCSA Representative
The Federal Motor Carrier Safety Administration (FMCSA) will provide a report on any relevant agency activity.
- VI. Presentation of Proposed Contract with DSL Transportation Services, Inc.,** - UCR Board Chair and Executive Director
For Discussion and Possible Board Action
The UCR Board Chair and Executive Director will present a proposed contract between the UCR Plan and DSL Transportation Services, Inc., with a 1-year term for the Board's consideration. The Board may take action to approve a contract with DSL Transportation Services, Inc., under the terms and conditions discussed and approved by the Board.
- VII. Subcommittee Reports**
- Audit Subcommittee** – UCR Audit Subcommittee
No report.
- Dispute Resolution Subcommittee** – UCR Dispute Resolution Subcommittee Chair
No report.
- Education and Training Subcommittee** – UCR Education and Training Subcommittee Chair
The UCR Education and Training Subcommittee Chair will provide an update on key projects and initiatives, including the ongoing development of the learning management program and training

modules, awareness and engagement efforts for various stakeholders, and the optimization of the website and newsletter.

Enforcement Subcommittee – UCR Enforcement Subcommittee Chair

The UCR Enforcement Subcommittee Chair will provide an update on current and planned initiatives, including efforts to enhance UCR enforcement efficiency, and recognition of states and inspectors.

Finance Subcommittee – UCR Finance Subcommittee Chair and UCR Depository Manager

A. 2024 External Financial Audit Update – UCR Finance Subcommittee Chair and UCR Depository Manager

The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on the UCR Plan’s 2024 External Financial Audit.

B. Management Report – UCR Finance Subcommittee Chair and UCR Depository Manager

The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on UCR finances and related topics.

Industry Advisory Subcommittee – UCR Industry Advisory Subcommittee Chair

No report.

VIII. Contractor Reports – UCR Board Chair

UCR Executive Director Update

The UCR Executive Director will provide a report covering his recent activity for the UCR Plan.

UCR Administrator Update (Kellen)

The UCR Chief of Staff will provide a management update covering any additional activity for the Depository, Operations, and Communications.

DSL Transportation Services, Inc.

DSL Transportation Services, Inc. will report on the latest data from the FARs program, Tier 5 and 6 unregistered motor carriers, and other matters.

Seikosoft

Seikosoft will provide an update on its recent/new activity related to the UCR’s National Registration System.

IX. Chief Legal Officer Report - UCR Chief Legal Officer

The UCR Chief Legal Officer will provide a report covering the status of several legal issues involving the UCR Plan.

X. Other Business – UCR Board Chair

The UCR Board Chair will call for any other business, old or new, from the floor.

XI. Adjournment – UCR Board Chair

The UCR Board Chair will adjourn the meeting.