Unified Carrier Registration Plan

Board of Directors Meeting

July 29, 2026
10:00 AM – 1:00 PM ET

This meeting will take place at the Hyatt Regency Milwaukee, 333 West Kilbourn Ave.
Milwaukee, WI 53203

Virtual participation in the meeting will also be provided via Zoom Meeting and Screenshare:

https://kellen.zoom.us/meeting/register/ixa9qv0IQ46FIEa2RhHvBw

Toll-Free Dial-In Information:
+1 929 205 6099 or
+1 669 900 6833

Meeting ID: 977 0391 4125

UNIFIED CARRIER REGISTRATION PLAN
BOARD OF DIRECTORS MEETING
July 29, 2026

PROPOSED AGENDA

I. Welcome and Call to Order – UCR Board Chair
The UCR Board Chair will welcome attendees, call the meeting to order, call roll for the Board, confirm the presence of a quorum, and facilitate self-introductions.

II. Verification of Publication of Meeting Notice – UCR Executive Director
The UCR Executive Director will verify publication of the meeting notice on the UCR website and distribution to the UCR contact list via e-mail, followed by subsequent publication of the notice in the *Federal Register*.

III. Review and Approval of Board Agenda – UCR Board Chair
For Discussion and Possible Board Action
The proposed Agenda will be reviewed. The Board will consider action to adopt.

Ground Rules
- Board actions taken only in designated areas on the agenda

IV. Approval of Minutes of the March 26, 2026, UCR Board Meeting – UCR Board Chair
For Discussion and Possible Board Action
Draft Minutes from the March 26, 2026, UCR Board meeting will be reviewed. The Board will consider action to approve.

V. Report of FMCSA – FMCSA Representative
The Federal Motor Carrier Safety Administrator (FMCSA) Deputy Administrator or representative will provide a report on any relevant agency activity.

VI. Renewal of Contracts for Compliance Specialists at Seikosoft and DSL Transportation Services, Inc.- UCR Board Chair and UCR Executive Director
For Discussion and Possible Board Action
The UCR Board Chair and UCR Executive Director will present and discuss proposed contracts for renewal of the current contracts between the UCR Plan and Seikosoft (2 FTEs) and the UCR Plan and DSL Transportation Services, Inc. (2 FTEs). Both contracts involve the employment of compliance specialists. The Board may take action to approve renewal of the contracts on terms and conditions approved by the Board.

VII. Renewal of Contract with Seikosoft- UCR Board Chair and UCR Executive Director
For Discussion and Possible Board Action
The UCR Board Chair and UCR Executive Director will present and discuss a proposed contract for renewal of the current contract between the UCR Plan and Seikosoft. The Board may take action to approve renewal of the contract on terms and conditions approved by the Board.

VIII. Amendments to the UCR Agreement- UCR Governance Task Force Chair, UCR Chief Legal Officer and UCR Executive Director
For Discussion and Possible Board Action

The UCR Governance Task Force Chair, UCR Chief Legal Officer and UCR Executive Director will present and explain to the Board proposed amendments to the UCR Agreement recommended by the Governance Task Force. The Board may take action to initiate the process to amend the UCR Agreement pursuant to the UCR Agreement Amendment Policy. If initiated, the proposed amendments will be referred to an Amendments Subcommittee established by the UCR Board.

IX. Request From the Commercial Vehicle Safety Alliance (CVSA) to Sponsor Enforcement Training-

For Discussion and Possible Board Action
UCR Board Chair and UCR Executive Director
The UCR Board Chair and UCR Executive Director will present and explain a request from CVSA for the UCR Plan Board to sponsor Enforcement Training at CVSA's upcoming Annual Conference and Exhibition. The Board may take action to allow the UCR Plan to sponsor enforcement training at CVSA's upcoming Annual Conference and Exhibition.

X. Subcommittee Reports

Audit Subcommittee – UCR Audit Subcommittee Chair
The UCR Audit Subcommittee Chair will present a current state Compliance Summary Report to the Board.

Dispute Resolution Subcommittee – UCR Dispute Resolution Subcommittee Chair
No report.

Education and Training Subcommittee – UCR Education and Training Subcommittee Chair
The UCR Education and Training Subcommittee Chair will provide an update on key projects and initiatives, including the ongoing development of the learning management program and training efforts for various stakeholders.

Enforcement Subcommittee – UCR Enforcement Subcommittee Chair and Vice-Chair
The UCR Enforcement Subcommittee Chair and Vice-Chair will provide an update on current and planned initiatives, including efforts to enhance UCR enforcement efficiency, and recognition of states and inspectors.

Finance Subcommittee – UCR Finance Subcommittee Chair and UCR Depository Manager

A. **2027 Registration Fee Update** – UCR Finance Subcommittee Chair and UCR Executive Director
The UCR Finance Subcommittee Chair and Executive Director will provide an update on the 2027 Registration Year fee recommendation.

B. **2028 Registration Year Fee Recommendation** – UCR Finance Subcommittee Chair, and UCR Executive Director
For Discussion and Possible Subcommittee Action
The UCR Finance Subcommittee Chair and UCR Executive Director will present the 2028 UCR Plan Registration Year fee recommendation submitted to the Board by the Finance Subcommittee at its July 9, 2026, Subcommittee meeting. The Board may take action to approve a 2028 UCR Plan Registration Year fee recommendation to be forwarded to USDOT/FMCSA for its consideration.

C. **Revenues from 2025 and 2026 Registration Fees** – UCR Depository Manager

The UCR Depository Manager will review the revenues received from the 2024, 2025 and 2026 plan year registration fees

D. 2025 External Financial Audit Update – UCR Finance Subcommittee Chair and UCR Depository Manager
The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on the UCR Plan's 2025 External Financial Audit.

E. Management Report – UCR Finance Subcommittee Chair and UCR Depository Manager
The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on UCR finances and related topics.

Industry Advisory Subcommittee – UCR Industry Advisory Subcommittee Chair
No report.

Governance Task Force – UCR Governance Task Force Chair
The UCR Governance Task Force Chair will provide an update on topics to include the UCR agreement, motor carrier regulatory review requirements and other related governance topics.

XI. Contractor Reports – UCR Board Chair

UCR Executive Director Update
The UCR Executive Director will provide a report covering his recent activity on behalf of the UCR Plan.

UCR Administrator Update (Kellen)
No substantive updates from the UCR Chief of Staff beyond the Management, Depository, Operations and Communication reports provided.

DSL Transportation Services, Inc.
DSL Transportation Services, Inc. will report on the latest data from the FARs program, Tier 5 and 6 unregistered motor carriers and other matters.

Seikosoft
Seikosoft will provide an update on its recent/new activity related to the UCR's National Registration System.

XII. Chief Legal Officer Report - UCR Chief Legal Officer
The UCR Chief Legal Officer will provide a report covering the status of the Petition For Review filed by the Small Business in Transportation Coalition, Inc. in the United States Court of Appeals for the District of Columbia Circuit involving the UCR Plan. The UCR Chief Legal Officer will also report on other legal issues involving the UCR Plan.

XIII. Other Business – UCR Board Chair
The UCR Board Chair will call for any other business, old or new, from the floor.

XIV. Adjournment – UCR Board Chair
The UCR Board Chair will adjourn the meeting.