Unified Carrier Registration Plan

Board of Directors Meeting

October 28, 2026
12:00 PM – 3:00 PM ET

Zoom Meeting and Screenshare:
https://kellen.zoom.us/meeting/register/ZssrMCkzSJSgD9N8a5o-TQ

Toll-Free Dial-In Information:
+1 929 205 6099 or
+1 669 900 6833

Meeting ID: 922 9451 2618

UNIFIED CARRIER REGISTRATION PLAN
BOARD OF DIRECTORS MEETING
October 28, 2026

PROPOSED AGENDA

I. Welcome and Call to Order – UCR Board Chair
The UCR Board Chair will welcome attendees, call the meeting to order, call roll for the Board, confirm the presence of a quorum, and facilitate self-introductions.

II. Verification of Publication of Meeting Notice – UCR Executive Director
The UCR Executive Director will verify publication of the meeting notice on the UCR website and distribution to the UCR contact list via e-mail, followed by subsequent publication of the notice in the *Federal Register*.

III. Review and Approval of Board Agenda – UCR Board Chair
For Discussion and Possible Board Action
The proposed Agenda will be reviewed. The Board will consider action to adopt.

Ground Rules
- Board actions taken only in designated areas on the agenda

IV. Approval of Minutes of the July 29, 2026, UCR Board Meeting – UCR Board Chair
For Discussion and Possible Board Action
Draft Minutes from the July 29, 2026, UCR Board meeting will be reviewed. The Board will consider action to approve.

V. Report of FMCSA – FMCSA Representative
The Federal Motor Carrier Safety Administrator (FMCSA) Deputy Administrator or representative will provide a report on any relevant agency activity.

VI. Amendments to the UCR Agreement- UCR Governance Task Force Chair, UCR Chief Legal Officer and UCR Executive Director
For Discussion and Possible Board Action
The UCR Governance Task Force Chair, UCR Chief Legal Officer and UCR Executive Director will present and explain to the Board proposed amendments to the UCR Agreement recommended by the Governance Task Force. The Board may take action to initiate the process to amend the UCR Agreement pursuant to the UCR Agreement Amendment Policy, including the establishment of an Amendments Subcommittee to review the recommendations of the Governance Task Force and make additional recommendations.

VII. Subcommittee Reports

Audit Subcommittee – UCR Audit Subcommittee Chair
The UCR Audit Subcommittee Chair will present a current state Compliance Summary Report to the Board.

Dispute Resolution Subcommittee – UCR Dispute Resolution Subcommittee Chair
No report.

Education and Training Subcommittee – UCR Education and Training Subcommittee Chair
The UCR Education and Training Subcommittee Chair will provide an update on key projects and initiatives, including the ongoing development of the learning management program and training efforts for various stakeholders.

Enforcement Subcommittee – UCR Enforcement Subcommittee Chair and Vice-Chair
The UCR Enforcement Subcommittee Chair and Vice-Chair will provide an update on current and planned initiatives, including efforts to enhance UCR enforcement efficiency, and recognition of states and inspectors.

Finance Subcommittee – UCR Finance Subcommittee Chair and UCR Depository Manager

A. **2027 and 2028 Registration Fee Update** – UCR Finance Subcommittee Chair and UCR Executive Director
   The UCR Finance Subcommittee Chair and UCR Executive Director will provide an update on the 2027 and 2028 Registration Year fee recommendation.

B. **Revenues from 2025 and 2026 Registration Fees** – UCR Depository Manager
   The UCR Depository Manager will review the revenues received from the 2025 and 2026 plan year registration fees

C. **2025 External Financial Audit Update** – UCR Finance Subcommittee Chair and UCR Depository Manager
   The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on the UCR Plan's 2025 External Financial Audit.

D. **Request For Proposals (RFP) Process for the 2026 Audit** – UCR Finance Subcommittee Chair and UCR Depository Manager.
   For Discussion and Possible Board Action
   The UCR Finance Subcommittee Chair and UCR Depository Manager will discuss an RFP for the 2026 UCR audit. The Finance Subcommittee, at its October 15, 2026, meeting passed a motion to recommend that the UCR Plan Board authorize the issuance of an RFP to obtain an independent financial audit of the UCR Plan Depository for the fiscal year ending December 31, 2026. The purpose of the RFP is to solicit competitive proposals from qualified independent certified public accounting firms to ensure an objective, professional and cost-effective audit. The Board may take action to authorize the issuance of an RFP for the 2026 independent financial statement audit of the UCR Plan Depository and further, to authorize the Finance Subcommittee to oversee the proposed RFP evaluation process and recommend to the Board an auditor to be selected.

E. **Management Report** – UCR Finance Subcommittee Chair and UCR Depository Manager
   The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on UCR finances and related topics.

Industry Advisory Subcommittee – UCR Industry Advisory Subcommittee Chair
No report.

Governance Task Force – UCR Governance Task Force Chair
The UCR Governance Task Force Chair will provide an update on topics to include the UCR agreement, subcommittee charters and other related governance topics.

VIII. Contractor Reports – UCR Board Chair

UCR Executive Director Update
The UCR Executive Director will provide a report covering his recent activity on behalf of the UCR Plan.

UCR Administrator Update (Kellen)
No substantive updates from the UCR Chief of Staff beyond the Management, Depository, Operations and Communication reports provided.

DSL Transportation Services, Inc.
DSL Transportation Services, Inc. will report on the latest data from the FARs program, Tier 5 and 6 unregistered motor carriers and other matters.

Seikosoft
Seikosoft will provide an update on its recent/new activity related to the UCR's National Registration System.

IX. Other Business – UCR Board Chair
The UCR Board Chair will call for any other business, old or new, from the floor.

X. Adjournment – UCR Board Chair
The UCR Board Chair will adjourn the meeting.