Unified Carrier Registration Plan

Board of Directors Meeting

December 3, 2026
12:00 PM – 3:00 PM ET

This meeting will be held in person at the Kimpton The Rowan Palm Springs, CA, 100 W. Tahquitz Canyon Way, Palm Springs, CA 92262

Virtual participation in the meeting will also be provided via Zoom Meeting and Screenshare:

https://kellen.zoom.us/meeting/register/rDr8PVqQQc-u8QOX-9bP2w

Toll-Free Dial-In Information:
+1 929 205 6099 or
+1 669 900 6833

Meeting ID: 941 4406 0624

UNIFIED CARRIER REGISTRATION PLAN
BOARD OF DIRECTORS MEETING
December 3, 2026

PROPOSED AGENDA

I. Welcome and Call to Order – UCR Board Chair
The UCR Board Chair will welcome attendees, call the meeting to order, call roll for the Board, confirm the presence of a quorum, and facilitate self-introductions.

II. Verification of Publication of Meeting Notice – UCR Executive Director
The UCR Executive Director will verify publication of the meeting notice on the UCR website and distribution to the UCR contact list via e-mail, followed by subsequent publication of the notice in the *Federal Register*.

III. Review and Approval of Board Agenda – UCR Board Chair
For Discussion and Possible Board Action
The proposed Agenda will be reviewed. The Board will consider action to adopt.

Ground Rules
- Board actions taken only in designated areas on the agenda

IV. Approval of Minutes of the October 28, 2026, UCR Board Meeting – UCR Board Chair
For Discussion and Possible Board Action
Draft Minutes from the October 28, 2026, UCR Board meeting will be reviewed. The Board will consider action to approve.

V. Report of FMCSA – FMCSA Representative
The Federal Motor Carrier Safety Administrator (FMCSA) Deputy Administrator or representative will provide a report on any relevant agency activity.

VI. Presentation of Proposed Contract Renewal with Kellen Company – UCR Board Chair and Executive Director
For Discussion and Possible Board Action
The UCR Board Chair and Executive Director will present a proposed renewal of the management agreement between the UCR Plan and Kellen Company, with a standard 5-year term, for the Board's consideration. The Board may take action to approve a contract with Kellen Company under the terms and conditions discussed and approved by the Board.

VII. Presentation of Proposed Contract with DSL Transportation Services, Inc., - UCR Board Chair and Executive Director
For Discussion and Possible Board Action
The UCR Board Chair and Executive Director will present a proposed contract between the UCR Plan and DSL Transportation Services, Inc., with a 2-year term for the Board's consideration. The Board may take action to approve a contract with DSL Transportation Services, Inc., under the terms and conditions discussed and approved by the Board.

VIII. Subcommittee Reports

Audit Subcommittee – UCR Audit Subcommittee Chair
The UCR Audit Subcommittee Chair will present a current state Compliance Summary Report to the Board.

Dispute Resolution Subcommittee – UCR Dispute Resolution Subcommittee Chair
No report.

Education and Training Subcommittee – UCR Education and Training Subcommittee Chair
The UCR Education and Training Subcommittee Chair will provide an update on key projects and initiatives, including the ongoing development of the learning management program and training efforts for various stakeholders.

Enforcement Subcommittee – UCR Enforcement Subcommittee Chair and Vice-Chair
The UCR Enforcement Subcommittee Chair and Vice-Chair will provide an update on current and planned initiatives, including efforts to enhance UCR enforcement efficiency, and recognition of states and inspectors.

Finance Subcommittee – UCR Finance Subcommittee Chair and UCR Depository Manager

A. **2028 Registration Fee Update** – UCR Finance Subcommittee Chair and UCR Executive Director
   The UCR Finance Subcommittee Chair and UCR Executive Director will provide an update on the 2028 Registration Year fee recommendation.

B. **Revenues from 2026 and 2027 Registration Fees** – UCR Depository Manager
   The UCR Depository Manager will review the revenues received from the 2026 and 2027 plan years' registration fees.

C. **2025 External Financial Audit Update** – UCR Finance Subcommittee Chair and UCR Depository Manager
   The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on the UCR Plan's 2025 External Financial Audit.

D. **2027 Administrative Fund Budget**- UCR Finance Subcommittee Chair and UCR Depository Manager.
   For Discussion and Possible Board Action
   The UCR Finance Subcommittee Chair and UCR Depository Manager will discuss the proposed administrative fund budget for 2027 as approved by the UCR Plan Finance Subcommittee. The Board may take action to approve the 2027 administrative fund budget.

E. **Management Report** – UCR Finance Subcommittee Chair and UCR Depository Manager
   The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on UCR Plan finances and related topics.

Industry Advisory Subcommittee – UCR Industry Advisory Subcommittee Chair
No report.

Governance Task Force – UCR Governance Task Force Chair
For Discussion and Possible Board Action
The UCR Governance Task Force Chair will provide an update on the work done by the Task Force including the draft UCR agreement, subcommittee charters, conflict of interest document, and Executive Director search methodology document. The Board may take action to establish a Search Subcommittee for the Executive Director position pursuant to the UCR Plan Executive Director search methodology document.

IX. Contractor Reports – UCR Board Chair

UCR Executive Director Update
The UCR Executive Director will provide a report covering his recent activity on behalf of the UCR Plan.

UCR Administrator Update (Kellen)
No substantive updates from the UCR Chief of Staff beyond the Management, Depository, Operations and Communication reports provided.

DSL Transportation Services, Inc.
DSL Transportation Services, Inc. will report on the latest data from the FARs program, Tier 5 and 6 unregistered motor carriers and other matters.

Seikosoft
Seikosoft will provide an update on its recent/new activity related to the UCR's National Registration System.

X. Other Business – UCR Board Chair
The UCR Board Chair will call for any other business, old or new, from the floor.

XI. Adjournment – UCR Board Chair
The UCR Board Chair will adjourn the meeting.